

from small scale units, cities in which roll-out will be permitted etc., do remain. However, the sector continues to be attractive in terms of growth potential. Foreign Direct Investment (FDI) as a strategic factor of investment is desired by India for achieving the economic reforms and maintains the pace of growth and development of the economy. FDI in the retail can enlarge markets by falling transaction and conversion costs of business through implementation of advanced supply chain and benefit consumers, suppliers and farmers.

Keywords: FDI, retail, organized, economic, challenges, prospectus

INTRODUCTION

Retailing is defined as all activities involved in selling goods or services directly to the final consumer for their personal, non business use via Kirana shops, supermarket, Food Bazaar, malls, door-to-door selling, weekly bazaar, hand car, mail-order or over the internet. India is acknowledged as the biggest retail market in the world next to China. Thousands of weekly Haats, Bazaars are located across the economy of our country by people owned self organizational capacities and interests. Food constitutes 70 per cent of retail sector. The sector is the largest source of employment after agriculture. Indian retail industry accounted for 9.4% employment and 22% of the country's GDP in the financial year 2011. The inflation rate also cut down from twice digits in 2010 to a single digit figure in 2011 thereby heavy growth of grocery retailing. One of the key drivers in the growth in retailing is the increased consumer demand resulting due to the growth of consumer groups with non-refundable income between USD 2,500 and USD 10,000 per annum which grew from 47% in 2010 to 50% in 2011. In grocery retailing, hyper markets were increasing rapidly boosting growth in modern retailing in 2011. India's retail is dominated by a large number of small retailers consisting of the local kirana shops, owned manned general stores, chemists, footwear shops, apparel shops, paan & beedi shops, hand-cart hawkers, pavement vendors etc., which together make up the so-called Unorganized retail. Organized retail is reflected in sprawling shopping centers, multiplex-malls & huge complexes which offer shopping, entertainment and food all under one roof. The last 3-4 years have witnessed the entry of a number of organized retailers opening stores in various modern formats in metros and other important cities. Organized retailing has begun to tap the enormous market but its share is

small. A number of large business houses have entered the retail business with very ambitious expansion plan. However, opinions are divided on the impact unorganized 96% organized 4% unorganized 96% organized 4% private label products for grocery retailers were most prominent across supermarkets and hypermarkets, accounting for between 15% and 30% of total value sales of these two sectors respectively. The retailing division has move towards with various new forms of selling to the consumers. Store based retailing is the traditional form of retailing which is limited to the presence of a physical store. Non store based retailing has developed recently with e-commerce gaining footing. However, the share of sales of non store based retailing has been quite low but is on a gradual increase with the increasing literacy levels and changing lifestyle of the Indian population.

FDI IN RETAIL

Foreign Direct Investment (FDI) is considered as an important element in the process of accelerated economic growth in the developing countries. FDI is more attractive in compare to other forms of external finance since it is non-debt creating, non-volatile and the returns depend on the performances of the projects financed by the investors (Planning Commission, 2003). Foreign Direct Investment take place when an investor based in one country acquires asset in another country, in this process the company investing in the host country also transfers assets such as technology, management and marketing. In addition to this the investing company also gets chances of authority to exercise control over decision making in a foreign land enterprise to the extent of which it detained equity control such investment could also be in the form of reinvestment of earning in the shape of retained earnings by the host country's enterprises that also strengthen the control of foreign investors. FDI can also be in the form of equity, debenture or bond in the Indian companies by foreign investors, it is channelized in the form of direct foreign contribution to the equity capital of company and is similar to domestic equity invested by the Indian shareholders of the companies. The Government of India has established high powered foreign investment promotion board to provide for single window approval channels for the inflow of FDI and many restrictions on the inflow of foreign capital have been withdrawn during the recent past which is the sign of encouragement for foreign investors. Before 1991, the Indian financial system was isolated from the international financial markets. Indian companies could only access the

Indian capital markets that is their sources of finance were restricted in India. After the economic liberalization, the openness was introduced in the Indian financial system and option of global market was opened. Indian business entrepreneur they can tap international sources for debt and equity the main market instruments used by the Indian companies are Global Depository Receipts (GDR) and American Depository Receipts (ADR). International finance also comes in the form of Foreign Direct Investment (FDI) under this source direct equity contribution by Multinationals are made to expand their operation beyond their national boundaries in the form of new enterprises as a branch or as subsidiary, expansion of overseas branch or subsidiary and acquisition of an overseas business and tremendous change has occurred in the Indian financial system with regard to its integration with the global financial markets. There is an increasing trend towards global capital markets and similar efforts were made to invite international investment to India.

Since the initiation of economic and financial reforms of 1991, FDI inflow in India is increasing, however India has vast potential for absorbing greater flow in the coming years. Many efforts are being made to attract greater flow of FDI in the country by taking several actions both on policy and implementation front FIPB has been shifted to the department of economic affairs under the ministry of finance and companies with more power and freedom more over the matters relating to FDI policy and its promotion and facilitation as also promotion and facilitation of investment by NRI and overseas corporate bodies will continue to be handled by this department as the application form for Carrying On Business (COB) licenses has been revised, liberal promotion on the merit and proper monitoring scheme has been gear up by the concern ministry the basic requirement of foreign investing community in making their investment decision is availability of timely and reliable information about policies and procedures governing FDI in India time and again has often provided to them. The different factors like Rate of interest, speculation, profitability, cost of production, Government policies economic conditions, political stability, resources, preference of investors, cross border M&A, portfolio investment, FII, security of life and property and market sentiments are to be looked in order to attract FDI into country.

In 2005, the move by the Indian Government to allow FDI in real estate incorporated townships had been an appropriate move and although multi-brand retailing was still not allowed, FDI in single-brand retailing elicited discriminating interest. The Government created a specific Board

to deal with promotion of FDI in India and to be the sole agency to handle matters related to FDI. The 'Foreign Investment Promotion Board' (FIPB) as it is known, is chaired by the Secretary Industry (Department of Industrial Policy & Promotion or DIPP) within the office of the Prime Minister. Its main objectives are to encourage FDI in India with investment promotion activities both domestically and internationally by facilitating investment in the country via international companies, NRIs (non-resident Indians) and other forms of foreign investors.

In November 2011, India's Central Government announced retail reforms for both multi-brand stores and single-brand stores. These market reforms paved the way for retail innovation and competition with multi-brand retailers such as Wal-Mart, Carrefour and Tesco, as well single brand majors such as IKEA, Nike and Apple. The announcement sparked intense activism, both in opposition and in support of the reforms.

In September 2012, India's Central Government announced its policy that allows for 51% FDI in multi-brand retail, with some pre-conditions. It now involves a 2-step approval once from the Central Government & another from the local State Government. The minimum FDI limit is set to USD 100 million and it also mandates that retail outlets may be set up only in cities with a population of more than 1 million as per 2011 Census and may also cover an area of 10 kms. The policy also states that 50% of total FDI should be towards development of infrastructure (processing, manufacturing, distribution, design improvement, quality control and packaging, logistics, storage and warehouse development) within 3 years of introduction of FDI.

FDI IN RETAIL SECTOR- CHALLENGES AND FUTURE PROSPECTUS

Accelerated urbanization in India has ushered in drastic changes in the consumption pattern. Appearance of new social classes and growth of middle and upper middle classes, substantial rise in the income of the people and growth of the nuclear family system have brought in a great deal of change in the attitude of consumers. India's population predominantly consists of youth who are more brand-conscious and are ready to pay a premium for quality, environment and brands. People, now days, are keen to spend on lifestyle. Today, the typical Indian consumer expects everything to be available under a single roof. All this makes India a very attractive destination for foreign investment in retail sector.

To elicit the opinions of stakeholders of the economy, with respect to allowing FDI in Multi Brand Retail Sector in India, the Department of Industrial Policy and promotion floated a discussion paper. Some of the voices heard after those are such that the MNCs would bring in advanced technologies and methods that would bring in huge advantages for a technically hungry country like India. It is opined that FDI in Multi-Brand Retail Sector can be considered appreciable as it may bring the latest cutting edge technologies to India that would benefit a host of the sectors of the economy such as, the retail traders, farming, cooperative, service sector in non corporate enterprises and end consumers. The face of the Indian Retail Industry will change with the entry of Global Retail Majors who are known for their quality, service and technology of highest standards. Infrastructural facilities and assured markets for the farm produce are the prerequisites for the growth of the rural agricultural sector. Most farmers be inclined to prefer wheat and traditional crops if they don't find adequate market for cash crops. FDI in Multi-Brand Retail can create market for cash crops and may move the farmers to grow commercial products like fruits, vegetables depending on the suitability to the soil and climatic conditions of that area. Bharti-Wal-Mart, a joint venture between India's Bharti Enterprises and US-based Wal-Mart Stores, has plans to buy farm produce directly from over 35,000 small and medium farmers in India by 2015. Bharti-Walmart envisages to usher in modern farm management practices and to train farmers to become more productive with less water usage and minimal use of fertilizers and pesticides. Wal-Mart is confident that this initiative will result in an increase of 20 per cent in the income of farmers and will have a multiplier effect benefiting one million farmers and agricultural labour. Investment in infrastructure will help in reducing the intermediaries and thus, will reduce the gap between prices paid by the consumers and prices received by the farmers.

Development of back-end infrastructure can cut the wastage of farm output, time and can improve quality. Improved facilities will enable farmers increase their income. FDI in Multi Brand Retailing will build up the competition concrete path to improvement in the standard of quality of the merchandise and widening the consumer choice. On the contrary, it is argued that opening up of the Multi Brand Retailing to MNCs would badly affect the small retailers and may lead to huge unemployment. For a mammoth-size economy like India this may not be the case as there is room for accommodating both big as well as small retail outlets to grow. Another point worth-noting is that when large modern domestic Multi

As retail outlets start operating in the economy, some consumers of small retail outlets may shift to the big modern outlets. Thus FDI in Multi Brand Retailing may not have unfavourable effects of a substantial nature as feared by some of the stakeholders. Big retail outlets can play a major role by providing back-end to small retailers by establishing linkages on cash and carry front. Mom and Pop shops will continue to enjoy the benefit and may remain untouched by the FDI in Multi Brand Retailing because of the expediency factor. FDI in retail will ultimately lead to increased income to farmers because of amplified sourcing by foreign companies from them. Farmers get benefited through investments in infrastructure such as cold storage and other machinery so that they can reduce their post harvest loss and thereby get guaranteed and better prices. Micro, Small and Medium Enterprises are expected to be benefited as the foreign companies will approach them for the know-how local tastes and commodities preferences. Investments in back-end infrastructure will lead to more efficient retail trade and thus, it can be felt that FDI in Multi-Brand Retailing will definitely aid in developing world-class supply chains for the retail sector in India. The move to allow FDI in India may increase the chances of achieving a double digit economic growth as it will attract global retail stalwarts such as Walmart, Tesco, HomeDepot, etc., to participate in retailing in India. Experts discourse that India's agrarian infrastructure would especially develop as the foreign companies must invest in infrastructural facilities such as cold storage and logistics to maintain their operations. At present around 35 percent of the post harvest produce is going waste in India while about half of the people are underfed. Consumers will be allowed to understand variety, high-quality commodities and superior customer service at reasonable price.

CHALLENGES IN FRONT OF FDI

As India has a massive domestic market and a fast increasing one, there is every reason to believe that with constant reforms that progress institutions and economic policies and thereby create an environment favourable for FDI investment and economic growth those substantially large volumes of FDI will flow to India. We can say the given below challenges have been faced by them:

Restrictive FDI system: The FDI system in India is still quite restrictive. Foreign ownership of between 51 and 100 percent of equity still requires a long procedure of governmental approval barring few sectors. In our view, there does not seem to be any explanation for ongoing with this

rule. This rule should be scrapped in favour of automatic approval of 100 % foreign ownership except on a small list of sectors that continue to require Government authorization. The banking sector, *for example*, would be an area where India would like to negotiate reciprocal investment rights. Besides, the Government also needs to simplify the restrictions on FDI outflows by non-financial enterprises so as to allow these enterprises to enter into joint ventures and FDI arrangements in other countries. Further deregulation and simplification of FDI procedures in infrastructure is called for. The Government is facing various political problems to allow FDI in multi-retail as it is a co-alliance Government and their member parties are create hurdles as the President of CPI and various other parties used to oppose FDI in multi retail. Government must also focus on areas of poverty reduction, liberalization and banking and insurance liberalization. This will increase the reforms in the FDI area of the country. It is said that it would provide employment opportunity. But the fact is that they cannot provide employment opportunities to semi illiterate people and this argument gets more attention because in India semi illiterate people are in quite large in number.

2. **Require of Clear Cut and Visible Sectoral Policies for FDI:** Expeditious translation of approved FDI into actual investment will require more transparent visible sectoral policies and a drastic reduction in time-consuming and unauthorised delays by the government officials.
3. **High Duty Rates by International Standards:** India's duty rates are still along with the highest in the world and continue to block India's competitiveness as an export platform for labour-intensive manufacturing production. Much better sincerity is mandatory which among other things would consist of further reductions of tariff rates to average levels in East Asia (between zero and 20 percent). Tariff rates on imported capital goods used for export and on imported inputs into export production, should be duty free, as has been true for decades in successful exporting countries of East Asia.
4. **Require Decision-making Authority with the State Governments:** The reorganization process so far has mainly concentrated at the central level. India has yet to free up its State Governments and so that they can add much greater vitality to the reorganizations.

most infrastructure areas, the Central Government remains in control or at least with veto over state actions. Greater freedom to the states will help promote superior struggle among themselves. The State Governments in India need to be viewed as potential agents of rapid and beneficial change. Brazil, China and Russia are examples where regional governments take the lead in pushing reforms and prompting further actions by the Central Government.

Inadequate Scale of Export Processing Zones: The very modest contributions of India's export processing zones to attracting FDI and overall export progress call for a revision of policy. India's export processing zones have lacked vitality because of several reasons, such as their relatively limited scale and the Government's general ambivalence about attracting FDI, the unclear and changing incentive packages attached to the zones; and the power of the Central Government in the regulation of the zones, in comparison with the major responsibility of local and provincial Government in China.

No Liberalization in way out Barriers: While the reorganizations implemented so far have helped take away the entry barriers, the liberalization of way out exit barriers has so far to take place. This is a major restriction to huge volumes of FDI flowing to India. An exit policy needs to be formulated such that firms can enter and exit freely from the market. While it would be incorrect to ignore the need and potential merit of certain safeguards, it is also important to make out that safeguards if incorrectly designed and poorly enforced would turn into barriers that may unfavorably affect the health of the firm. The regulatory framework does not allow the firms to take on reformation.

Rigorous Labour Laws: Big firms in India are not permitted to cut back or suspend any workers, or close down the unit without the permission of the State Government. While the law was enacted with a view to monitor unfair cutback and suspend, in effect it has turned out to be a provision for job security in privately owned large firms. This is very much in line with the job security provided to public sector employees. Most importantly, the continuing barrier to the dismissal of unnecessary workers in Indian establishments with 100 or more employees paralyzes firms in hiring new workers. Labour intensive mechanized exports require competitive and flexible enterprises that can differ their employment according to changes in market demand